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# Summary of Non-consolidated Financial Results for the Year Ended July 31, 2023 [Based on Japanese GAAP]

September 11, 2023

Company name: SILVER LIFE CO., LTD.	
Stock exchange listing: Tokyo	
Code number: 9262	
URL: https://www.silver-life.co.jp/	
Representative: Takahisa Shimizu	President, CEO
Contact: Hirokazu Masuyama	Director, Administration Manager
Phone: +81-03)6300-5629	
Scheduled date of Annual General Meeting of Shareholder	rs: October 27, 2023
Scheduled date of commencing dividend payments: Octob	ber 30, 2023
Scheduled date of filing annual securities report: October	30, 2023
Availability of supplementary briefing material on annual	financial results: Yes
Schedule of annual financial results briefing session: Yes	

(Amounts of less than one million yen are rounded down.)

1. Non-consolidated Financial Results for the Fiscal Year Ended July 31, 2023 (August 1, 2022 to July 31, 2023)

1	Net sales	Not solos			Operating profit Ordinary pro			rofit Net income		ne
Einen an de d		0/	Operating profit			51		M		
Fiscal year ended July 31, 2023	Millions of yen 12,266	% 9.4	Millions of yen 670	% 19.3	Millions	857	% 20.9	MII	lions of yen 602	9 49.9
July 31, 2023	11,215	11.6	561	(33.1)		709	(27.1)		401	(26.4
	Basic earnings post	er Dilut	ed earnings per share	Rate of r equ			nary profi l assets ra		Operating net sales	
Fiscal year ended	Y	en	Yen	%			%		(	
July 31, 2023	55.7	4	55.02	10.7			9.3		5.5	
July 31, 2022	37.2	6	36.66		7.9			8.3		5.0
Reference) Equity in earnings (losses) of affiliated companies: Fiscal year ended July 31, 2023:							¥		millio	
			Fiscal	vear ende	d July 31	2022.		¥		millio

(2) Non-consolidated Financial Position

		Total assets	Net ass	ets	Capital adequacy ratio	Net assets per share
As of		Millions of yen	Mi	llions of yen	%	Yen
July 31, 2023		9,562		5,916	61.9	545.65
July 31, 2022		8,859		5,304	59.9	491.51
(Reference) Equity:	As of	July 31, 2023:	¥	5,916	million	
	As of	July 31, 2022:	¥	5,304	million	

(3) Non-consolidated Cash Flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at the end of period
Fiscal year ended	Millions of yen	Millions of yen	Millions of yen	Millions of yen
July 31, 2023	1,201	(937)	(230)	1,507
July 31, 2022	1,209	(1,470)	263	1,474

#### 2. Dividends

Annual dividends						Total	Payout	Dividends	
	1 st quarter-end	2nd quarter-end	3rd quarter-end	Year-end	Total	dividends	ratio	to net assets	
Fiscal year ended	Yen	Yen	Yen	Yen	Yen	Millions of yen	%	%	
July 31, 2022	-	0.00	-	0.00	0.00	-	-	-	
July 31, 2023	-	0.00	-	15.00	15.00	162	26.9	2.9	
Fiscal year ending									
July 31, 2024	-	0.00	-	15.00	15.00		26.2		
(Forecast)									

(Note) Breakdown of the year-end dividend for the fiscal year ended July 31, 2023 :

Commemorative dividend	-	yen
Special dividend	-	yen

3. Non-consolidated Financial Results Forecast for the Fiscal Year Ending July 31, 2024 (August 1, 2023 to July 31, 2024)

			(% indicates	s changes	from the previo	ous corresponding period.)
		~		~		Basic earnings per

	Net sales		Operating profit		Ordinary profit		Net income		share
	Millions of		Millions of		Millions of		Millions of		
	yen	%	yen	%	yen	%	yen	%	Yen
Six months ending January 31, 2024	6,550	8.9	435	4.2	529	4.3	345	8.6	31.82
Full year	13,100	6.8	760	13.4	950	10.7	620	2.9	57.18

\* Notes:

(1) Changes in accounting policies, changes in accounting estimates and retrospective restatement

1) Changes in accounting policies due to the revision of accounting standards: Yes

2) Changes in accounting policies other than 1) above: No

3) Changes in accounting estimates: No

4) Retrospective restatement: No

(2) Total number of issued shares (common shares)

1) Total number of issued shares at the end of the period (including treasury shares):

July 31, 2023:	10,842,800 shares
July 31, 2022:	10,792,400 shares

2) Number of treasury shares at the end of the period:

July 31, 2023:	422 shares
July 31, 2022:	399 shares

3) Average number of shares outstanding during the period:
Fiscal Year ended July 31, 2023: 10,811,15
Fiscal Year ended July 31, 2022: 10,786,51

10,811,156 shares 10,786,519 shares

### Non-consolidated Financial Statements

Non-consolidated Balance Sheets

	As of July 31, 2022	As of July 31, 2023
ssets		
Current assets		
Cash and deposits	1,474,844	1,507,524
Accounts receivable - trade	1,019,139	1,138,985
Merchandise and finished goods	287,792	420,316
Raw materials and supplies	28,053	45,642
Prepaid expenses	55,560	58,071
Accounts receivable - other	333,812	381,663
Other	92,089	106,139
Allowance for doubtful accounts	(58,705)	(78,858
Total current assets	3,232,587	3,579,485
Non-current assets		
Property, plant and equipment		
Buildings	3,477,453	3,733,47
Accumulated depreciation	(460,923)	(697,42)
Buildings, net	3,016,529	3,036,05
Structures	142,721	206,89
Accumulated depreciation	(25,755)	(38,79
Structures, net	116,965	168,10
Machinery and equipment	1,968,042	2,366,11
Accumulated depreciation	(662,558)	(944,78
Machinery and equipment, net	1,305,483	1,421,32
Vehicles	8,637	34,26
Accumulated depreciation	(5,838)	(17,08
Vehicles, net	2,799	17,17
Tools, furniture and fixtures	146,997	201,29
Accumulated depreciation	(78,779)	(115,20
Tools, furniture and fixtures, net	68,218	86,08
Land	575,900	575,90
Leased assets	3,276	3,27
Accumulated depreciation	(109)	(76
Leased assets, net	3,166	2,51
Construction in progress		52,08
Total property, plant and equipment	5,089,063	5,359,24
Intangible assets	5,007,005	0,007,21
Trademark right	2,360	1,16
Software	288,518	366,99
Other	38,267	31,51
Total intangible assets	329,146	399,67
Investments and other assets	527,110	577,01
Long-term loans receivable	53,510	46,36
Distressed receivables	1,066	1,06
Long-term prepaid expenses	13,078	28,42
Deferred tax assets	92,131	105,37
Other	63,607	57,13
Allowance for doubtful accounts	(14,666)	(14,27
Total investments and other assets	208,727	224,09
Total non-current assets		
Total assets	5,626,937 8,859,525	5,983,01 9,562,49

	As of July 31, 2022	As of July 31, 2023	
Liabilities			
Current liabilities			
Accounts payable - trade	570,916	591,357	
Current portion of long-term borrowings	239,400	239,400	
Accounts payable - other	403,436	564,476	
Accrued expenses	18,242	31,383	
Income taxes payable	54,512	173,545	
Deposits received	14,933	17,797	
Provision for shareholder benefit program	61,527	57,923	
Contract liabilities	11,458	8,681	
Lease liabilities	720	720	
Other	32,368	67,497	
Total current liabilities	1,407,517	1,752,782	
Non-current liabilities			
Long-term borrowings	1,951,450	1,712,050	
Lease liabilities	2,762	2,042	
Guarantee deposits received	169,085	163,290	
Long term contract liabilities	21,121	12,927	
Other	3,210	3,210	
Total non-current liabilities	2,147,630	1,893,520	
Total liabilities	3,555,147	3,646,302	
Net assets			
Shareholders' equity			
Share capital	725,645	730,286	
Capital surplus			
Legal capital surplus	715,645	720,286	
Total capital surplus	715,645	720,286	
Retained earnings			
Other retained earnings			
Retained earnings brought forward	3,864,006	4,466,578	
Total retained earnings	3,864,006	4,466,578	
Treasury shares	(919)	(956)	
Total shareholders' equity	5,304,378	5,916,194	
Total net assets	5,304,378	5,916,194	
Total liabilities and net assets	8,859,525	9,562,497	

### Non-consolidated Statements of Income

	For the fiscal year	For the fiscal year
	ended July 31, 2022	ended July 31, 2023
Net sales	11,215,914	12,266,75
Cost of sales		
Beginning inventory of merchandise and finished goods	186,720	287,79
Cost of products manufactured	3,839,887	5,519,83
Cost of purchased goods	4,388,231	3,173,03
Total	8,414,839	8,980,65
Ending inventory of merchandise and finished goods	287,792	420,3
Total cost of sales	8,127,046	8,560,34
Gross profit	3,088,868	3,706,4
Selling, general and administrative expenses		
Salaries and allowances	268,658	331,6
Freight costs	537,780	718,63
Depreciation	119,264	218,3
Outsourcing expenses	232,166	122,9
Advertising expenses	445,876	481,0
Bad debt expenses	7,945	2,3
Provision of allowance for doubtful accounts	23,419	20,9
Provision for shareholder benefit program	44,340	25,0
Other	847,855	1,115,2
Total selling, general and administrative expenses	2,527,305	3,036,2
Operating profit	561,562	670,1
Non-operating income		
Interest income	12,354	12,8
Compensation income	132,022	165,8
Commission income	29,450	33,3
Other	18,701	17,5
Total non-operating income	192,529	229,6
Non-operating expenses		
Interest expenses	5,073	4,4
Rental expenses	17,462	18,1
Depreciation	12,216	12,2
Bad debt expenses	4,051	3,3
Provision of allowance for doubtful accounts	5,775	1,5
Other	60	2,1
Total non-operating expenses	44,640	41,9
Ordinary profit	709,451	857,8
Extraordinary income		
Gain on sale of non-current assets	22,916	
Total extraordinary income	22,916	
Extraordinary losses		
Loss on retirement of non-current assets	19,293	1,3
Impairment losses	95,478	
Total extraordinary losses	114,772	1,3
Profit before income taxes	617,595	856,5
Income taxes - current	224,768	267,1
Income taxes - deferred	(9,064)	(13,2
Total income taxes	215,703	253,9
Profit	401,891	602,5

## Non-consolidated Statements of Changes in Net Assets For the fiscal year ended July 31, 2022

(Thousands of yen)

	Shareholders' equity							
		Capital	surplus		earnings			
	Share capital	Legal capital surplus	Total capital surplus	Other retained earnings Retained earnings brought forward	Total retained earnings	Treasury shares	Total shareholders ' equity	Total net assets
Balance at beginning of period	724,137	714,137	714,137	3,488,980	3,488,980	(919)	4,926,335	4,926,335
Cumulative effects of changes in accounting policies				(26,865)	(26,865)		(26,865)	(26,865)
Restated balance	724,137	714,137	714,137	3,462,115	3,462,115	(919)	4,899,470	4,899,470
Changes during period								
Issuance of new shares - exercise of share acquisition rights	1,508	1,508	1,508				3,016	3,016
Purchase of treasury shares							-	-
Profit				401,891	401,891		401,891	401,891
Total changes during period	1,508	1,508	1,508	401,891	401,891	-	404,907	404,907
Balance at end of period	725,645	715,645	715,645	3,864,006	3,864,006	(919)	5,304,378	5,304,378

For the fiscal year ended July 31, 2023

(Thousands of yen)

	Shareholders' equity							
		Capital	surplus	Retained	earnings			
	Share capital	Legal capital surplus	Total capital surplus	Other retained earnings Retained earnings brought forward	Total retained earnings	Treasury shares	Total shareholders ' equity	Total net assets
Balance at beginning of period	725,645	715,645	715,645	3,864,006	3,864,006	(919)	5,304,378	5,304,378
Cumulative effects of changes in accounting policies							-	-
Restated balance	725,645	715,645	715,645	3,864,006	3,864,006	(919)	5,304,378	5,304,378
Changes during period								
Issuance of new shares - exercise of share acquisition rights	4,640	4,640	4,640				9,281	9,281
Purchase of treasury shares						(36)	(36)	(36)
Profit				602,571	602,571		602,571	602,571
Total changes during period	4,640	4,640	4,640	602,571	602,571	(36)	611,816	611,816
Balance at end of period	730,286	720,286	720,286	4,466,578	4,466,578	(956)	5,916,194	5,916,194

### Non-consolidated Statements of Cash Flows

	For the fiscal year ended July 31, 2022	For the fiscal year ended July 31, 2023	
Cash flows from operating activities			
Profit before income taxes	617,595	856,528	
Depreciation	610,147	689,725	
Impairment losses	95,478	-	
Increase (decrease) in allowance for doubtful accounts	20,749	19,765	
Increase (decrease) in provision for shareholder benefit program	29,807	(3,604)	
Interest and dividend income	(12,354)	(12,853)	
Interest expenses	5,073	4,456	
Loss on retirement of property, plant and equipment	19,293	1,320	
Loss (gain) on sale of property, plant and equipment	(22,916)	-	
Decrease (increase) in trade receivables	(51,424)	(119,846)	
Decrease (increase) in inventories	(113,093)	(150,112)	
Increase (decrease) in trade payables	29,647	20,440	
Increase (decrease) in accrued consumption taxes	328,731	43,242	
Increase (decrease) in contract liability	(6,141)	(10,971)	
Other, net	9,704	12,401	
Subtotal	1,560,298	1,350,491	
Interest and dividends received	12,354	12,853	
Interest paid	(5,062)	(4,400)	
Income taxes paid	(357,709)	(157,515)	
Net cash provided by (used in) operating activities	1,209,881	1,201,428	
Cash flows from investing activities		, ,	
Purchase of property, plant and equipment	(1,419,238)	(787,429)	
Proceeds from sale of property, plant and equipment	65,016		
Purchase of intangible assets	(120,529)	(171,387)	
Loan advances	(16,000)	(8,574)	
Proceeds from collection of loans receivable	14,495	12,580	
Payments of leasehold and guarantee deposits	(1,168)	(1,249)	
Proceeds from refund of leasehold and guarantee deposits	372	13,372	
Refund of guarantee deposits received	(9,000)	(8,000)	
Guarantee deposits received	20,961	18,470	
Purchase of other investments	(5,879)	(5,655)	
Net cash provided by (used in) investing activities	(1,470,971)	(937,873)	
Cash flows from financing activities			
Proceeds from long-term borrowings	500,000	-	
Repayments of long-term borrowings	(239,400)	(239,400)	
Proceeds from exercise of employee share options	3,016	9,281	
Purchase of treasury shares		(36)	
Repayments of lease liabilities	(120)	(720)	
Net cash provided by (used in) financing activities	263,495	(230,876)	
Net increase (decrease) in cash and cash equivalents	2,405	32,679	
Cash and cash equivalents at beginning of period	1,472,438	1,474,844	
Cash and cash equivalents at end of period	1,472,438	1,474,844	